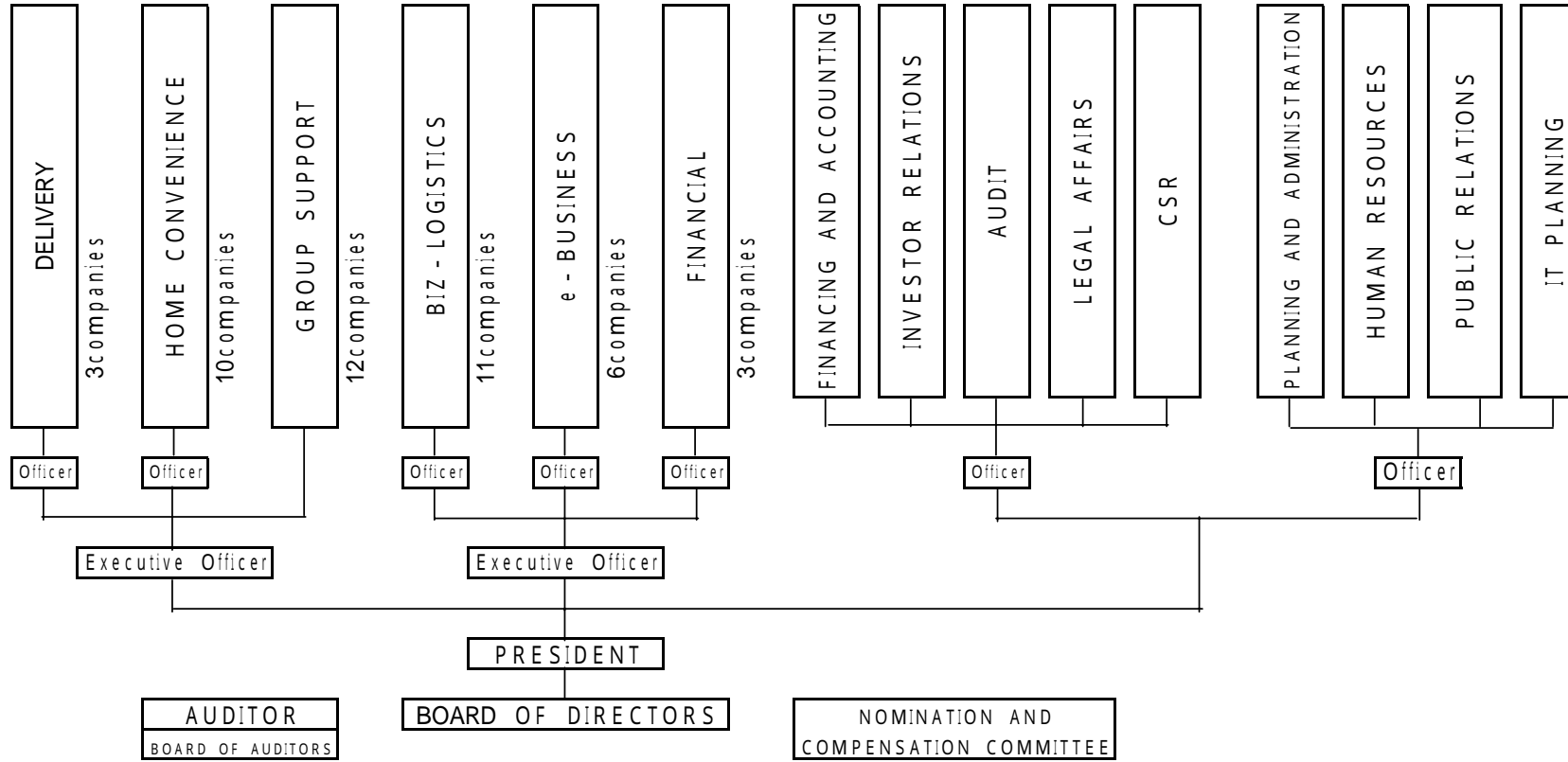


CUSTOMERS · SHAREHOLDERS · PARTNERS · COMMUNITY



DELIVERY

YAMATO TRANSPORT CO., LTD.

OKINAWA YAMATO TRANSPORT CO., LTD.

YAMATO DIALOG & MEDIA CO., LTD.

HOME CONVENIENCE

YAMATO HOME CONVENIENCE CO., LTD.

and other 8 regional companies

BOOK SERVICE CO., LTD.

GROUP SUPPORT

KYOTO YAMATO TRANSPORT CO., LTD.

KOBE YAMATO TRANSPORT CO., LTD.

BOX CHARTER CO., LTD.

YAMATO BOX CHARTER CO., LTD.

and other 1 regional companies

YAMATO STAFF SUPPLY CO., LTD.

YAMATO AUTOWORKS CO., LTD.

and other 1 regional company

YAMATO ARCHITECTS & DESIGN CO., LTD.

YAMATO MANAGEMENT SERVICE CO., LTD.

SWAN CO., LTD.

SWAN NET CO., LTD.

BIZ-LOGISTICS

YAMATO LOGISTICS CO., LTD.

YAMATO PACKING SERVICE CO., LTD.

KONAN INDUSTRY CO., LTD.

YAMATO TRANSPORT U.S.A., INC.

YAMATO TRANSPORT EUROPE B.V.

YAMATO TRANSPORT (HONG KONG) LTD.

TAIWAN YAMATO INTERNATIONAL LOGISTICS INC.

YAMATO TRANSPORT (S) PTE. LTD.

YAMATO TRANSPORT (M) SDN. BHD.
YAMATO UNYU (THAILAND) CO.,LTD
YAMATO INTERNATIONAL LOGISTICS CO., LTD.

e-BUSINESS

YAMATO SYSTEM DEVELOPMENT CO., LTD.
YAMATO CAREER SERVICE CO., LTD.
YAMATO SYSTEMS U.S.A., INC.
WORLD COMPUTER CENTER CO., LTD.
YAMATO CONTACT SERVICE CO., LTD.
DREAM CREATE CO., LTD.

FINANCIAL

YAMATO FINANCIAL CO., LTD.
YAMATO LEASE CO., LTD.
FINE CREDIT CO., LTD.