

Haruo Kanda

Makoto Kigawa

Masaki Yamauchi

Kaoru Seto

### Makoto Kigawa

Representative Director and Chairman

- Apr. 1973 Joined the Fuji Bank, Limited
- Apr. 2004 Managing Director, Chief Risk Officer / Head of Risk Management Group, and Chief Human Resources Officer / Head of Human Resources Group of Mizuho Corporate Bank, Ltd.
- Apr. 2005 Joined the Company
- Jun. 2005 Managing Director
- Nov. 2005 Representative Managing Director
- Apr. 2006 Representative Director and Managing Executive Officer
- Jun. 2006 Representative Director and Senior Managing Executive Officer
- Mar. 2007 Representative Director and Executive Officer
- Mar. 2007 Representative Director, President and Executive Officer of
- Yamato Transport Co., Ltd.
- Jun. 2008 Director and Executive Officer of the Company
- Apr. 2011 Representative Director, President and Executive Officer
- Apr. 2015 Representative Director and Chairman (current)

#### Haruo Kanda

Representative Director, Vice President and Executive Officer

- Jan. 1985 Joined the Company
- Apr. 2004 General Manager of Human Resources
- Aug. 2005 Executive Officer
- Nov. 2005 Executive Officer of Yamato Transport Co., Ltd.
- Jul. 2006 Managing Executive Officer
- Apr. 2008 Managing Executive Officer of the Company
- Jun. 2008 Representative Director and Managing Executive Officer
- Apr. 2013 Representative Director and Senior Managing Executive Officer
- Apr. 2014 Responsible for Human Resources Strategy, Network Strategy, Legal Affairs, CSR Strategy and Audit
- Apr. 2015 Representative Director, Vice President and Executive Officer (current)

#### Masaki Yamauchi

Representative Director, President and Executive Officer

- Apr. 1984 Joined the Company
- Apr. 2005 Executive Officer
- Apr. 2005 President, Tokyo Branch
- Nov. 2005 Executive Officer of Yamato Transport Co., Ltd.
- Nov. 2005 General Manager of Human Resources and Administration
- Mar. 2007 Executive Officer of the Company
- Mar. 2007 Responsible for Human Resources Strategy
- May 2007 Responsible for Management Strategy
- Apr. 2008 Representative Director, President and Executive Officer of Yamato Logistics Co., Ltd.
- Apr. 2011 Representative Director, President and Executive Officer of Yamato Transport Co., Ltd.
- Jun. 2011 Director and Executive Officer of the Company
- Apr. 2015 Representative Director, President and Executive Officer (current)

#### Kaoru Seto

#### Director and Advisor

- Apr. 1970 Joined the Company
- Jun. 1997 President, Chugoku Branch
- Jun. 1999 Director
- Jun. 1999 President, Kansai Branch
- Jun. 2004 Managing Executive Officer
- Jun. 2004 Responsible for Human Resources and Business Improvement
- Apr. 2005 Responsible for CSR Promotion Office and Human Resources and Information
- Apr. 2006 Responsible for Delivery, Home Convenience, and Group Support Businesses
- Jun. 2006 Representative Director, President and Executive Officer
- Apr. 2011 Representative Director and Chairman
- Apr. 2015 Director and Advisor (current)

### **Outside** Directors



### Toshitaka Hagiwara

Outside Director

Dec. 1969	Joined Komatsu Ltd.
Jun. 1990	Director
Jun. 1995	Managing Director
Jun. 1997	Executive Managing Director
Jun. 1999	Executive Vice President
Jun. 2003	Chairman and Representative Director of the Board
Jun. 2007	Councilor and Senior Adviser
Jun. 2009	Director of the Company (current)
Jul. 2011	Senior Adviser of Komatsu Ltd.
Jul. 2013	Adviser (current)



#### Masakatsu Mori

Outside Director

Apr. 1	1969	Joined Arthur Andersen & Co. (currently: Accenture Japan Ltd.)
May 1	972	Qualified as Certified Public Accountant
Sep. 1	1981	Partner (business partner) of Arthur Andersen & Co. (currently: Accenture Japan Ltd.)
Feb. 1	1989	President of Andersen Consulting (currently: Accenture Japan Ltd.)
		Board Member of Andersen Consulting (Global) (currently: Accenture)
Apr. 2	2003	Representative Director and Chairman of Accenture Japan Ltd.
Sep. 2	2007	Corporate Advisor of Accenture Japan Ltd.
Oct. 2	2009	President of the International University of Japan (IUJ)
Apr. 2	2013	Senior Advisor of IUJ
Jun. 2	2013	Director of the Company (current)

Nov. 2013 Vice Chairman of IUJ (current)

## Audit and Supervisory Board Members



#### Kazuko Takahara

Full-time Audit & Supervisory Board Member

Apr. 1978	Joined Ministry of Labour (currently: Ministry of Health, Labour and Welfare)
Aug. 2003	Director-general, Gunma Labour Bureau, Ministry of Health, Labour and Welfare
May 2005	Deputy Director of Japan Advanced Information Center of Safety and Health, Japan Industrial Safety and Health Association
Jul. 2006	Director of Compliance Department, Japan Industrial Safety and Health Association
Jul. 2009	Director-general, Hokkaido Labour Bureau, Ministry of Health, Labour and Welfare
Sep. 2012	Principal of Labour College, The Japan Institute for Labour Policy and Training
Apr. 2014	Joined the Company
Jun. 2014	Full-time Audit & Supervisory Board Member (current)



#### Etsuo Ogawa

Full-time Audit & Supervisory Board Member

Nov. 1973	Joined the Company
Jun. 2002	President, Chugoku Branch
Jun. 2003	Director
Apr. 2004	Responsible for Financing and Accounting
Jun. 2004	Director and Managing Executive Officer
Jun. 2005	Managing Executive Officer
Oct. 2005	Representative Director, President and Executive Officer of Yamato Logistics Co., Ltd.
Apr. 2008	Director and Chairman of the Board
Jun. 2009	Audit & Supervisory Board Member of Yamato Home Convenience Co., Ltd.
Jun. 2014	Audit & Supervisory Board Member of Yamato Transport Co., Ltd.
Jun. 2015	Full-time Audit & Supervisory

Jun. 2015	Full-time Audit & Supervisory
	Board Member of the Company (current)



#### Motoharu Yokose

Audit & Supervisory Board Member

Jan. 1972	Joined Asahi & Co. (currently: KPMG AZSA LLC)
Oct. 1975	Registered as Certified Public Accountant
May 1995	Representative Partner of KPMG AZSA LLC
May 2001	Executive Partner of KPMG AZSA LLC
Jun. 2006	Outside Audit & Supervisory Board Member of Yamato Transport Co., Ltd. (current)
Jul. 2006	Corporate Advisor of Asahi Tax Corporation (current)
Jun. 2009	Audit & Supervisory Board Member of the Company (current)



#### Hiroyuki Kanae

Audit & Supervisory Board Member

Apr. 1979	Registered as lawyer (Daini Tokyo Bar Association)
Sep. 1987	Joined Coudert Brothers LLP (New York)
Jul. 1988	Registered as lawyer in New York State
Sep. 1988	Joined Nishi, Tanaka & Takahashi Law Office
Apr. 1992	Partner of Nishi, Tanaka & Takahashi Law Office
May 2001	Joined Shin-Tokyo Law Office as partner
Oct. 2007	Joined Bingham McCutchen Murase, Sakai Mimura Aizawa, Foreign Law Joint Enterprise as partner due to consolidation
Jun. 2012	Audit & Supervisory Board Member of the Company (current)
Apr. 2015	Through the consolidation of law offices, name change to Anderson Mori & Tomotsune LPC (Partner) (current)

# **Executive Officers**

As of June 23, 2015



Kenji Minaki

Senior Managing Executive Officer Responsible for East Asia regional Headquarters



Hitoshi Kanamori

Senior Managing Executive Officer Responsible for Corporate Strategy, Information Technology Strategy, US and European Regional Headquarters



Kenichi Shibasaki

Managing Executive Officer Responsible for Financing and Accounting and Investor Relations



Hideo Tanzawa Senior Executive Officer

Responsible for Corporate Strategy, Public Relations Strategy



Senior Executive Officer Responsible for Human Resources Strategy, Network Strategy, Legal

Affairs, CSR and Audit



Toshizo Kurisu Executive Officer Representative Director and President, Yamato Financial Co., Ltd.



Atsushi Ichino Executive Officer Representative Director and President, Yamato Home Convenience Co., Ltd.



Keishirou Sasaki Executive Officer Representative Director and President, Yamato Autoworks Co., Ltd.



Executive Officer Representative Director and President, Yamato System Development Co., Ltd.



Yutaka Nagao





Koji Homma

Executive Officer Representative Director and President, Yamato Logistics Co., Ltd.



Richard Chua Khing Seng

Executive Officer Responsible for Southeast Asia Regional Headquarters Managing Director, Yamato Asia Pte. Ltd.



Hiromitsu Aikawa

Executive Officer Responsible for Corporate Strategy

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