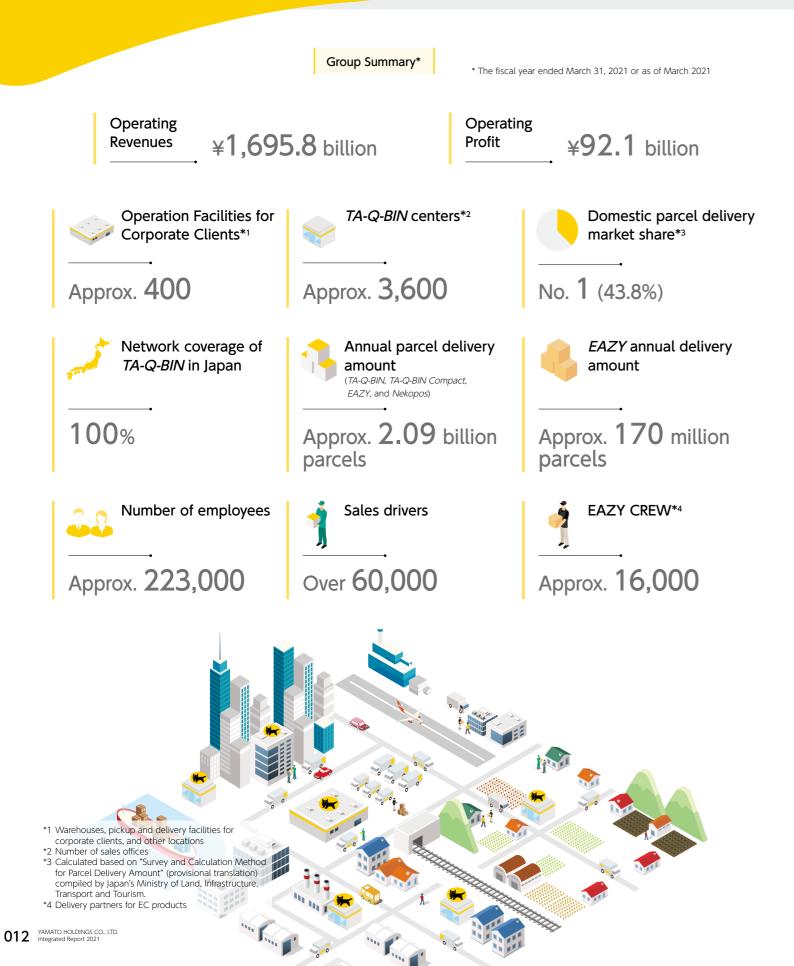
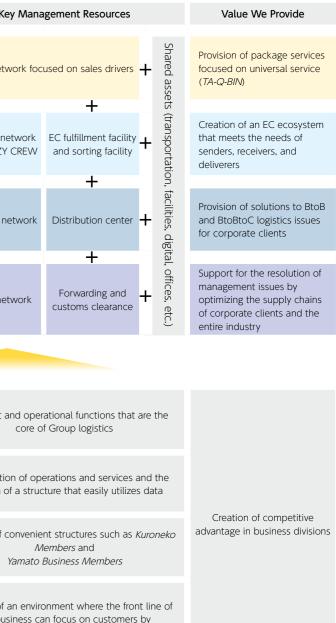
Overview of the New Yamato Group



Combining Yamato's various management resources from a customer perspective and addressing customer issues through comprehensively optimized proposals

Units and Divisions		Customers	Ке
		Customers	Re
Retail Business Unit	Retail Business Division	Individual and general business clients	Last mile netv
			+
Corporate Business Unit	EC (E-Commerce) Business Division	EC operators, EC users, and delivery service providers	EC delivery ne through EAZY
			+
	Corporate Business Division	Specific corporate clients	Middle mile ne
			+
-	Global SCM Business Division	Specific corporate clients	Overseas net
Function Division	Transport Function Division	All the customers the business divisions address	Transport a
	Digital Function Division		Digitalizatic creation o
	Platform Function Division		Creation of c
	Professional Service Function Division		Creation of a the bus consolidati
1			

One Yamato Management Structure



ting and managing indirect operations