

Six-year Consolidated Financial Summary

	Millions of Yen						Thousands of U.S. Dollars
	2006	2005	2004	2003	2002	2001	2006
Operating revenues	¥1,144,961	¥1,071,903	¥1,011,344	¥972,135	¥932,120	¥906,944	\$9,746,837
Operating costs	1,043,372	998,786	945,201	896,023	861,775	838,219	8,882,032
Selling, general and administrative expenses	32,868	21,914	19,484	19,294	17,156	16,699	279,793
Operating income	68,721	51,203	46,659	56,818	53,189	52,026	585,012
Income (Loss) before income taxes and minority interests	7,712	61,741	87,293	91,063	49,905	(3,554)	65,647
Income taxes	31,276	27,959	37,515	42,538	22,217	484	266,249
Net (loss) income	(23,968)	33,848	49,783	48,502	27,512	(4,181)	(204,036)
	Yen						U.S. Dollars
Per share of common stock:							
Net (loss) income	¥ (53.47)	¥ 74.02	¥ 107.51	¥ 104.51	¥ 59.36	¥ (9.25)	\$ (0.46)
Diluted net income	—	72.48	105.20	101.63	57.38	—	—
Cash dividends	20.00	18.00	18.00	15.00	14.00	14.00	0.17
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Working capital	¥ 123,483	¥ 80,843	¥ 74,803	¥ 77,514	¥ 84,630	¥ 93,534	\$1,051,184
Total shareholders' equity	423,690	458,792	443,715	406,306	364,806	344,209	3,606,790
Total assets	793,222	676,156	652,792	655,877	678,939	670,246	6,752,547
Capital expenditures	48,865	40,966	47,587	42,591	40,379	37,144	415,978
Depreciation and amortization	35,003	37,146	35,663	31,731	31,764	29,900	297,973
Net cash provided by operating activities	84,675	76,642	41,064	86,035	69,724	55,249	720,820
Number of employees	152,787	141,602	131,974	112,948	108,700	101,784	—
Operating income margin (%)	6.00	4.78	4.61	5.84	5.71	5.74	—
Return on revenues (%)	(2.09)	3.16	4.92	4.99	2.95	(0.46)	—
Return on assets (%)	(3.26)	5.09	7.61	7.27	4.08	(0.64)	—
Return on equity (%)	(5.43)	7.50	11.71	12.58	7.76	(1.23)	—
Current ratio (%)	143.77	142.85	142.39	145.44	147.94	154.34	—
Equity ratio (%)	53.41	67.85	67.97	61.95	53.73	51.36	—
Assets turnover (Times)	1.56	1.61	1.55	1.46	1.38	1.38	—
Interest coverage ratio (Times)	137.92	104.19	65.17	36.68	24.99	20.55	—
Shareholders' equity per share (Yen)	951.08	1,019.02	971.84	875.08	790.58	746.21	8.10

Note: U.S. dollar amounts have been translated, for convenience only, at the rate of ¥117.47 to U.S.\$1.