

Increasing Value in a Changing World

Profile

The Yamato Group consists of Yamato Holdings Co., Ltd. ("the Company"), 45 subsidiaries and 9 affiliated companies. It is primarily involved in seven business segments: Delivery, BIZ-Logistics, Home Convenience, e-Business, Financial, Truck Maintenance and Other, as well as services incidental to these activities.

The goal of the Yamato Group is to help bring about a better society by further refining the *Takkyubin* network, which is a part of the social infrastructure, creating services that facilitate more convenient, comfortable lifestyles, and developing innovative logistics systems. The Group has managed its businesses in pursuit of this goal, toward which it will continue to strive. To this end, the Group is working to maximize corporate value through improving quality by constantly putting ourselves in our customers' position, while also using the capabilities of the whole Group to develop unique services that further improve convenience for our customers.