## The Yamato Group Today and Tomorrow

## The Yamato Group at a Glance (As of March 31, 2025)

Operating revenue

¥1,762.6 billion

Operating profit

¥14.2 billion

Domestic parcel delivery market share

> No. 1 (47.2%)

**Employees** 

Approx. 170,000

Last-mile pickup and delivery facilities

Approx. 2,800

Terminals

Approx. 80

Annual parcel delivery volume

Approx. 2.3 billion parcels<sup>2</sup>

(TA-Q-BIN, TA-Q-BIN Compact, EAZY, Nekopos, and Kuroneko Yu-Packet)

Sales Drivers

Approx. 54 thousand

Facilities for corporate clients

Approx. 400

Pickup and delivery vehicles

Approx. 44 thousand (Including approx. 4,200 electric

Number of registered users of members-only service

Approx. 59 million

The TA-Q-BIN Network in Japan Network coverage:

100%

Individual clients:

Corporate clients:

1.8 million



A value-creating company that contributes to the realization of a sustainable future



Material Issues

## **Environment**

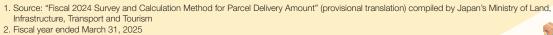


Society























## Business Environment / Social Issues

Growth of e-commerce

Decline of the working population

(Aging society, declining birth rate, and depopulation of suburban areas)

Heightening of geopolitical risk Shortage of transportation capacity intensifying

Technological advances



Climate change intensifying