### Around 1919

Transformation of freight transportation (from ox and horse-drawn carriages and wagons to trucks)



# Late 1920s to early 1930s

An era of change with urbanization intertwined with economic recession



### Mid 1970s onward

Transition from rapid to stable economic growth Transition to a more diverse and personalized consumer style



## 2020 onward

Changes in consumer behavior and distribution structure due to advances in electronic commerce and a focus on sustainability



When Japan had a total of only 204 trucks nationwide, founder Yasuomi Ogura bought four vehicles with the conviction that trucks would come to dominate freight transport. and entered the delivery business with creativity and ingenuity.

# 1929

Launch of Yamato-bin.

Yamato initiated regular route, combined-load transport service between Tokyo and Yokohama, the first such service in Japan. While full-truck-load (FTL) chartered transport service was the norm, regular delivery accommodated door-to-door, small-lot delivery and grew into an innovative logistics system that meets the needs of a diverse range of businesses.



TA-Q-BIN, Japan's first full-scale service that allowed individuals to easily send packages, created the market for small parcel delivery to individuals. This innovation went on to significantly change logistics and consumer behavior in Japan.

Launch of TA-Q-BIN service

1976



Since 2020

Reinforcement of the TA-Q-BIN network and

Given significant changes in consumer behavior and distribution structures, we consolidated resources and accelerated management with Group management structure reforms. The Group is reinforcing its TA-Q-BIN network and transforming its business portfolio with the vision of becoming a value-creating company that contributes to the realization of a sustainable future.

### Corporate business domain

TA-Q-BIN domain

#### 1929 Launch of regular route, combined-load transport service between Tokyo and Yokohama

Conclusion of agent contract with Taiwanese airline Civil Air 1951 Transport (C.A.T.), and launch of air freight handling

Launch of marine freight handling shipping operations

Launch of artwork packing and shipping

Launch of international mixed air-freight handling

#### Creating diverse solutions based on TA-Q-BIN

1973 Establishment of Yamato System Development Co., Ltd. and commencement of business in information and communication domain

2000 Launch of third-party logistics (3PL) business

2003 Integration of Automobile Maintenance Division into Yamato Autoworks Co., Ltd.

2007 Launch of Kuroneko Yamato Recall Support Service

2012 Launch of Yamato Business Members, a members-only service for corporate clients

- 2020 Launch of EAZY service delivery product for e-commerce operators
- 2021 Group management structure reform (nine Group companies integrated into a single company, Yamato Transport, to establish the One YAMATO structure)
- 2021 Started full-scale participation and support for customer logistics planning and SCM strategy building as a Lead Logistics Partner (LLP)
- 2024 Contract logistics company Nakano Shokai Co., Ltd. became a consolidated subsidiary

#### 1976 Launch of TA-Q-BIN service

1983 Launch of Ski TA-Q-BIN and International TA-Q-BIN services

1984 Launch of Golf TA-Q-BIN service.

1988 Launch of Cool TA-Q-BIN service 1989 Launch of Airport TA-Q-BIN service

1997 Completion of TA-Q-BIN network in Japan

individual clients

1998 Launch of TA-Q-BIN Time Zone Delivery service

2007 Launch of Kuroneko Members, a members-only service for

2021 Added sizes 180 and 200 to the TA-Q-BIN lineup

2023 Achieved international carbon neutrality standards for TA-Q-BIN, TA-Q-BIN Compact, and EAZY

2023 Launch of Kuroneko Yu-Packet service in collaboration with the Japan Post Group

2024 Launch of Kuroneko Yu-Mail service in collaboration with the Japan Post Group

2024 Initiated unattended delivery services for Kuroneko Members

### **Unchanging values**



#### 1. We all represent the Company.

This value represents the spirit of "inclusive management," whereby employees make decisions based on their own judgments and engage with our customers and business partners with an awareness that they represent the Company.

This value defines deliveries as not simply the transportation of goods, but rather a chance for us to connect with our customers' hearts and offer them joy.

# 3. We conduct ourselves both professionally and

This value reflects the importance of ensuring that all our employees adhere to laws and regulations as members of society while conducting themselves in an ethical manner.

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company that contributes

sustainable future

a

of

realization

to the

value-creating